



25 The global demand of food may be doubled by 2050 making food supply chains (FSC) as one  
26 of the largest sectors in economy (Accorsi et al., 2016, Mattevi & Jones, 2016; Fritz & Schiefer,  
27 2009). Thus, it has been increasingly becoming a major concern for decision makers in supply  
28 chain sectors that a robust design of food supply chain network is essential for a success in a  
29 competitive market. One of supply chain design tasks involves a strategic decision in a  
30 determination in location and allocation of facilities and a strategic decision in quantity flow  
31 of products travelling throughout the supply chain network.

32 Today, environmental issues are equally important and should be taken into account when  
33 designing a supply chain network, it may be essential to consider the possibility of  
34 incorporating environmental considerations into design of supply chain networks. Besides, in  
35 today's competitive economy, many parameters such as cost and potential market demand can  
36 vary. Thus, in recent years, issues of uncertainty need also to be taken into account when design  
37 a supply chain network (Fattahi et al., 2015; Davis, 1993). A number of researchers applied  
38 fuzzy multi-objective optimization methods to tackle the randomness as input data of supply  
39 chain networks (Wang & Hsu, 2010; Qin & Ji, 2010; Gholamiana et al., 2015). In the context  
40 of FSCs, customers have become increasingly concerned about the safety of food they purchase  
41 in supermarkets. This has led the supply chain designers to start thinking about implementing  
42 a promising technology (e.g. Radio Frequency Identification (RFID)) that aims at maintaining  
43 food safety through SCNs. Such a technology is subject to additional cost in investment and  
44 should be considered in FSCND.

45 In this paper, a fuzzy multi-objective optimization model for tackling a planning-distribution  
46 problem for a meat supply chain network under multiple uncertainties (e.g. costs, demand and  
47 capacity levels of related facilities) was developed. The model aims at minimizing the total  
48 transportation and implementation cost, environmental impact (CO<sub>2</sub> emission) and distribution  
49 time of products and maximizing average delivery rate. Furthermore, the impact (in costs) of

50 the RFID implementation on the MSC was also investigated. To this aim, the total  
51 transportation and implementation cost for the non-RFID-based MSC was formulated as a  
52 mono-objective model.

53 The rest of this article proceeds as follows: section 2 is dedicated to a review of literature.  
54 Section 3 presents model development including problem description, notations and model  
55 formulation, followed by an optimization strategy thoroughly presented in section 4. Section 5  
56 shows implementation and evaluation of the developed model. Finally, conclusions are given  
57 in section 6.

## 58 **2. Literature review**

59 This section presents prior research works related to three groups including multi-objective  
60 optimization in FSCs, fuzzy multi-objective optimization in supply chains and multi-objective  
61 optimization in green supply chains.

### 62 **2.1 Multi-objective optimization in food supply chains**

63 There are a few publications in research using multi-objective optimization in the context of  
64 FSC management. Rong et al. (2011) developed a mixed integer linear programming model  
65 for solving a production and distribution planning problem of a food supply chain. Paksoy et  
66 al. (2012) developed a fuzzy multi objective linear programming model for talking a problem  
67 of a production-distribution network of an edible vegetable oil manufacturer. Sahar et al. (2014)  
68 proposed a multi-objective optimization model of a two-layer dairy supply chain aimed at  
69 minimizing CO<sub>2</sub> emissions of transportation and the total cost for product distribution. Similar  
70 research works were published by Robinson and Wilcox (2008) and Pagell and Wu (2009).  
71 Teimoury et al. (2013) developed a multi-objective model for a supply chain of perishable  
72 fruits and vegetables. The model used for identifying the best import quota policy of Fruits and  
73 Vegetables. García-Flores et al. (2014) presented a mathematical optimization model aims at  
74 allocating the optimal location of cattle rest sites and the optimal flows from breeding farms

75 to ports, abattoirs and sale-yards. Bortolini et al. (2016) developed a three-objective distribution  
76 planner to tackle the tactical optimization issue of a fresh food distribution network. The  
77 optimization objectives were to minimize operating cost, carbon footprint and delivery time;  
78 the work, however, did not consider other costs and the effect of uncertainty that may occur.

## 79 1.2 Fuzzy multi-objective optimization in supply chains

80 More attention focused on the provision of fuzzy programming techniques in the context of  
81 solving supply chain network design and distribution problems (Wang & Hsu, 2010; Qin & Ji,  
82 2010; Gholamiana et al., 2015). Vidal and Goetschalckx (1997) and Snyder (2006) reviewed  
83 supply chain planning-distribution issues in data uncertainty. Petrovic et al. (1998) employed  
84 a fuzzy approach applied into a simulation model for a supply chain. The approach was  
85 developed to assist in decision making on operational supply chain control parameters in an  
86 uncertain environment. The objective was to obtain a compromise between maximization of  
87 profit and maximization of service level. Shih (1999) addressed the issue in the cement  
88 transportation planning by using fuzzy linear programming approaches. Sakawa et al. (2001)  
89 developed a fuzzy mathematical programming model used for minimizing cost of production  
90 and transportation of a manufacturer. The model aimed at handling the obscure estimation of  
91 parameters for the capacities of the factories and the demands in the regions. Liu and Kn (2004)  
92 proposed a method to obtain the membership function of the total transport cost as a fuzzy  
93 objective value where the cost coefficients and the supply and demand quantities are considered  
94 as imprecise parameters. Wang and Shu (2005) investigated a fuzzy decision strategy that helps  
95 tackle the issue of uncertainties of a supply chain. Liang (2006) formulated an interactive fuzzy  
96 multi-objective linear programming model to solve fuzzy multi-objective transportation  
97 problems. The model objectives were minimizing the total distribution cost and the total  
98 delivery time. Wang and Shu (2007) developed a possibilistic model for the supply chain  
99 network design. A genetic algorithm was applied to seek near-optimal solutions. Aliev et al.

100 (2007) presented a fuzzy integrated multi-period and multi-product production and distribution  
101 model of a supply chain network. The model was formulated in terms of fuzzy programming  
102 and the solution was provided by a genetic algorithm. Selim et al. (2008) formulated a multi-  
103 objective linear programming model for a collaborative production–distribution planning  
104 problem in supply chain systems. The model aimed at presenting the optimum facility locations  
105 and allocation designs as well as the capacity levels of plants and warehouses that satisfy  
106 product quantity requested by retailers. Torabi and Hassini (2009) provided a production plan  
107 for a supply chain master planning model consisting of multiple suppliers, one manufacturer  
108 and multiple distribution centers. The problem was formulated as a multi-objective possibilistic  
109 mixed integer linear programming model considering the imprecise nature of market demands,  
110 cost/time coefficients and capacity levels. Peidro et al. (2009) proposed a fuzzy mono-objective  
111 mixed-integer linear programming model for a supply chain tactical planning in which the total  
112 cost was to be minimized. Zarandi et al. (2011) used interactive fuzzy goal programming in  
113 order to solve the network design problem of a closed-loop supply chain. Liu and Papageorgiou  
114 (2013) addressed production, distribution and capacity planning of global supply chains by  
115 developing a multi-objective mixed-integer linear programming approach considering total  
116 cost, total flow time and total lost sales as three objectives. Özceylan et al. (2013) employed a  
117 fuzzy multi-objective linear programming method to solve fuzzy bi-objective reverse logistics  
118 network design problems. Two objectives were considered including minimization of the total  
119 cost and total delivery time of the system simultaneously. Özceylan et al. (2014) investigated  
120 strategic and tactical decisions problems for a closed-loop supply chain (CLSC) network model  
121 consisting of various conflicting decisions of forward and reverse facilities. To this aim, a fuzzy  
122 multi-objective mixed-integer non-linear programming model was proposed.

### 123 2.3 Multi-objective optimization in green supply chains

124 In recent years, supply chains design concerned with environmental issues has been  
125 increasingly investigated through several research works. Paksoy et al. (2012) provided a fuzzy  
126 multi-objective model to design a green closed-loop supply chain network. The objectives are  
127 to minimize all the transportation costs for the supply chain's forward and reverse logistics,  
128 minimize total CO<sub>2</sub> emissions and to encourage customers to use recyclable materials as an  
129 environmental practice. Pishvae and Razmi (2012) proposed a multi-objective fuzzy  
130 mathematical programming model for designing a supply chain network towards the  
131 optimization of two objectives which are minimization of the total cost and the environmental  
132 impact. Kannan et al. (2013) proposed an approach to rank and select the best green suppliers  
133 of a supply chain according to economic and environmental criteria and then allocating the  
134 optimum order quantities among them. The proposed approach was a combination of the fuzzy  
135 multi-attribute utility theory and multi-objective programming. Harris et al. (2014) proposed a  
136 multi-objective optimization approach for solving a facility location–allocation problem for a  
137 supply chain network where financial costs and CO<sub>2</sub> emissions are considered as objectives.  
138 Talaei et al. (2015) presented a bi-objective facility location-allocation model for a closed loop  
139 supply chain network design. Robust and fuzzy programming approaches were used to  
140 investigate the effects of uncertainties of the variable costs, as well as the demand rate on the  
141 network design.

142 Based on the aforementioned literature review, a large and growing body of research works  
143 has investigated FSCND problems focusing on one or multiple objectives, but not all the  
144 objectives together that we consider in this article; which considers four of the main key factors  
145 for a successful FSC. These factors are (i) the total transportation and implementation cost (ii)  
146 the impact on environment (iii) the average delivery rate in satisfying product quantity as  
147 requested by abattoirs and retailers and (iv) the distribution time of products which is a key for  
148 food quality. Furthermore, few or no empirical research has taken into account the additional

149 cost required for implementing a new technology (e.g. RFID) into the FSCs which aims at  
150 maintaining food safety throughout the SCN.

151 In spite of the reviewed literature showed that several research works have applied the fuzzy  
152 optimization approach in supply chains network design, to the best of our knowledge, limited  
153 or no study applied the fuzzy optimization approach in the context of green FSCs considering  
154 (i) multiple uncertainties in the input data such as costs, demand and capacity levels and (ii)  
155 strategic and tactical design decisions. Furthermore, no empirical study examined the impact  
156 (in costs) of the RFID implementation on FSCs.

157 The main contributions of this article can be summarized as follows:

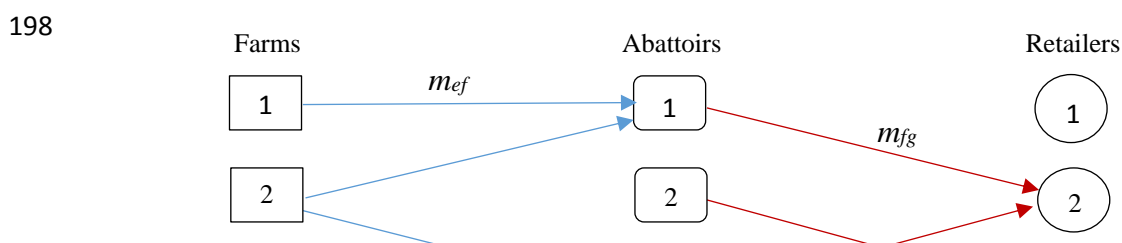
- 158 • It presents a development of a fuzzy multi-objective programming model of a three-  
159 echelon green meat supply chain. The model can be used as a product distribution  
160 planner in supporting strategic and tactical design decisions.
- 161 • It considers the optimization of four of the main key factors for a successful FSC  
162 including minimization of total transportation and implementation cost, minimization  
163 of environmental impact (CO<sub>2</sub> emission), maximization of average delivery rate and  
164 minimization of distribution time of products which is a key factor for food quality.
- 165 • To come closer to reality, the developed model also incorporates the consideration of  
166 uncertainty of input data in transportation and implementation costs, demand in  
167 quantity of products requested by abattoirs and retailers and capacity levels of related  
168 facilities.
- 169 • It presents a cost-effective analysis for the impact (in costs) of the RFID implementation  
170 on a MSC. The non-RFID-based MSC network was formulated as a mono-objective  
171 model aims at minimizing the total transportation and implementation cost. It can be a  
172 useful tool for decision makers to determine a cost-effective analysis of RFID-based  
173 FSC networks.

- 174 • Different solution methods that transform the fuzzy multi-objective model into a fuzzy  
175 mono-objective model were investigated. Subsequently, the performances of these  
176 methods were compared in terms of both the solution quality and run time required.  
177 This helps in obtain the best FSC network design and it also reflects different prospects  
178 of decision makers in different preferences.
- 179 • A numerical case study was employed to demonstrate the applicability of the developed  
180 model and proposed solution methods.
- 181 • This study addresses as interesting avenues for further research on (i) exploring the  
182 distribution planner under multi-transportation mean multi-period and multi-type of  
183 meat products and (ii) formulate the maximization of meat quality as an objective  
184 function.

185 To the best of our knowledge, this study is the first to employ the fuzzy multi-objective  
186 optimization approach in the context of green FSCs considering the aforementioned criteria.

### 187 3. Developing the fuzzy multi-objective distribution planner

188 In this work, a fuzzy multi-objective distribution planner was developed for a three-echelon  
189 meat supply chain network consisting of farms, abattoirs and retailers. Fig. 1 depicts the  
190 structure of the three-echelon mean supply chain network. An RFID-enabled monitoring  
191 system was introduced to monitor safety of freshness of meats sold to supermarkets  
192 (Mohammed and Wang 2015). Notwithstanding such a monitoring system is subject to  
193 additional costs in investments that need to be taken into account when designing the meat  
194 supply chain as well as distribution decisions. This paper presents a development of FMOPM  
195 used for optimising (i) the number and locations of farms and abattoirs that should be opened  
196 and (ii) the optimum quantity of product flows between farms and abattoirs and between  
197 abattoirs and retailers.





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204 Fig.1 The three-echelon meat supply chain network.

205 The FMOPM model for the MSC problems is formulated based on the following basic  
206 assumptions:

- 207 • Critical parameters such as transportation and implementation costs, demand and  
208 capacity levels are assumed to be uncertain.
- 209 • The MSC under investigation is a forward SC network.
- 210 • The potential location of farms and abattoirs are known.
- 211 • The number of retailers is fixed.
- 212 • CO<sub>2</sub> emission/vehicle/m is assumed certain.
- 213 • There is no product transportation between facilities at the same level i.e., between two  
214 farms.
- 215 • There is no consideration for different meat types.

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217 The following sets, parameters and decision variables were used for formulating the FMOPM:

218 Sets

219  $E$  set of farms (1...  $e$  ...  $E$ )

220  $F$  set abattoirs (1...  $f$  ...  $F$ )

- 221  $G$  set retailers (1...  $g$ ...  $G$ )
- 222
- 223 Parameters
- 224  $C_{ef}^t$  RFID tag cost (GBP) per item transported from farm  $e$  to abattoir  $f$
- 225  $C_{fg}^t$  RFID tag cost (GBP) per item transported from abattoir  $f$  to retailer  $g$
- 226  $C_{ef}^{m/l}$  RFID system cost (GBP) required per lorry  $l$  travelling from farm  $e$  to abattoir  $f$
- 227  $C_{fg}^{m/l}$  RFID system cost (GBP) required per lorry  $l$  travelling from abattoir  $f$  to retailer  $g$
- 228  $R_e$  working rate (items) per labourer at farm  $e$
- 229  $R_f$  working rate (items) per labourer at abattoir  $f$
- 230  $N_e$  minimum required number of working hours for labourer at farm  $e$
- 231  $N_f$  minimum required number of working hours for labourer at abattoir  $f$
- 232  $TC_{ef}$  unit transportation cost (GBP) per mile from farm  $e$  to abattoir  $f$
- 233  $TC_{fg}$  unit transportation cost (GBP) per mile from abattoir  $f$  to retailer  $g$
- 234  $C_e^h$  handling cost per livestock at farms  $e$
- 235  $C_f^h$  handling cost per meat piece at abattoir  $f$
- 236  $d_{ef}$  transportation distance (mile) of livestock from farm  $e$  to abattoir  $f$
- 237  $d_{fg}$  transportation distance (mile) of processed meats from abattoir  $f$  to retailer  $g$
- 238  $C_l$  transportation capacity (units) per lorry  $l$
- 239  $V_l$  velocity (m/h) of lorry  $l$
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- 241  $C_e$  maximum supply capacity (units) of farm  $e$
- 242  $C_f$  maximum supply capacity (units) of abattoir  $f$

243  $D_f$  minimum demand (in units) of abattoir  $f$

244  $D_g$  minimum demand (in units) of retailer  $g$

245  $CO_{2e}$  CO<sub>2</sub> emission in gram for opening farm  $e$

246  $CO_{2f}$  CO<sub>2</sub> emission in gram for opening abattoir  $f$

247  $CO_{2ef}$  CO<sub>2</sub> emission in gram per mile for each vehicle travelling from farm  $e$  to abattoir  $f$

248  $CO_{2fg}$  CO<sub>2</sub> emission in gram per mile for vehicle travelling from abattoir  $f$  to retailer  $g$

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250 Decision variables

251  $m_{ef}$  quantity of livestock transported from farm  $e$  to abattoir  $f$

252  $m_{fg}$  quantity of processed meats transported from abattoir  $f$  to retailer  $g$

253  $x_e$  number of required labourers at farm  $e$

254  $x_f$  number of required labourers at abattoir  $f$

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256 Binary decision variables:

257  $u_e = \begin{cases} 1: & \text{if farm } e \text{ is open} \\ 0: & \text{otherwise} \end{cases}$

259  $v_f = \begin{cases} 1: & \text{if abattoir } f \text{ is open} \\ 0: & \text{otherwise} \end{cases}$

261 Four conflicting objectives, which include minimizing the total transportation and  
 262 implementation cost ( $Z_1$ ), minimizing the environmental impact ( $Z_2$ ), maximizing the average  
 263 delivery rate ( $Z_3$ ) and minimizing the distribution time ( $Z_4$ ), can be defined as objective  
 264 functions below:

265

$$\begin{aligned}
\text{Min } Z_1 = & \sum_{e \in E} \sum_{f \in F} TC_{ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} TC_{fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg} \\
& + \sum_{e \in E} \sum_{f \in F} C_e^d m_{ef} + \sum_{f \in F} \sum_{g \in G} C_f^d m_{fg} + \sum_{e \in E} \sum_{f \in F} C_e^t m_{ef} + \sum_{f \in F} \sum_{g \in G} C_f^t m_{fg} \\
& + \sum_{e \in E} \sum_{f \in F} C_{ef}^{m/l} \left[ \frac{m_{ef}}{W_l} \right] + \sum_{f \in F} \sum_{g \in G} C_{fg}^{m/l} \left[ \frac{m_{fg}}{W_l} \right] - \sum_{e \in E} L_e x_e N_e - \sum_{f \in F} L_f x_f N_f
\end{aligned} \tag{1}$$

$$\text{Min } Z_2 = \sum_{e \in E} CO_{2e} u_e + \sum_{f \in F} CO_{2f} v_f + \sum_{e \in E} \sum_{f \in F} CO_{2ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} CO_{2fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg} \tag{2}$$

$$\text{Max } Z_3 = \frac{\sum_{f \in F} \left( \frac{\sum_{e \in E} m_{ef}}{D_f} \right) + \sum_{g \in G} \left( \frac{\sum_{f \in F} m_{fg}}{D_g} \right)}{2} \tag{3}$$

$$\text{Min } Z_4 = \sum_{e \in E} \sum_{f \in F} \frac{d_{ef}}{V_l} m_{ef} + \sum_{f \in F} \sum_{g \in G} \frac{d_{fg}}{V_l} m_{fg} \tag{4}$$

266 By minimizing the total transportation and implementation cost based on the non RFID-based  
267 MSC model ( $Z^{non}$ ), it is given as follows:

$$\begin{aligned}
\text{Min } Z^{non} = & \sum_{e \in E} \sum_{f \in F} TC_{ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} TC_{fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg} \\
& + \sum_{e \in E} \sum_{f \in F} C_e^d m_{ef} + \sum_{f \in F} \sum_{g \in G} C_f^d m_{fg} + \sum_{e \in E} L_e x_e N_e + \sum_{f \in F} L_f x_f N_f
\end{aligned} \tag{5}$$

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270 Subject to:

$$\sum_{e \in E} m_{ef} \leq C_e u_e \quad \forall f \in F \tag{6}$$

$$\sum_{f \in F} m_{fg} \leq C_f v_f \quad \forall g \in G \quad (7)$$

$$\sum_{e \in E} m_{ef} \geq D_f \quad \forall f \in F \quad (8)$$

$$\sum_{f \in F} m_{fg} \geq D_g \quad \forall g \in G \quad (9)$$

$$D_f \geq \sum_{g \in G} m_{fg} \quad \forall f \in F \quad (10)$$

$$\sum_{f \in F} m_{ef} \leq x_e R_e \quad \forall e \in E \quad (11)$$

$$\sum_{g \in G} m_{fg} \leq x_f R_f \quad \forall f \in F \quad (12)$$

$$m_{ef}, m_{fg} \geq 0 \quad \forall e, f, g \quad (13)$$

$$u_e, v_f \in \{1, 0\}, \quad \forall e, f \quad (14)$$

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Where, for Eq. (1) it minimizes the total transportation and implementation cost which includes transportation cost in the meat supply network, handling cost at farms and abattoirs, RFID-tag cost for each item, RFID reader cost required for each transportation vehicle and labour costs saved after the RFID implementation due to the elimination of several manual operations (e.g. inventory cost). For Eq. (2) it minimizes the amount of CO<sub>2</sub> emissions (i) as a result of opening network related facilities (e.g. farms and abattoirs) and (ii) throughout the two-level transportation routes from farms to abattoirs and from abattoirs to retailers. For Eq. (3) it maximizes the average delivery rate in terms of quantity of products requested by abattoirs and retailers. For Eq. (4), it minimizes the distribution time of all products transported from farms to abattoirs and from abattoirs to retailers. For Eq. (5) it determines the minimum total cost for the non-RFID based MSC; the cost includes the transportation cost, labour cost and the material handling cost. For Eq. (6) it limits the amount of livestock shipped from farms to abattoirs so that it cannot exceed the full capacity farms. For Eq. (7) it ensures the flow of meat products from abattoirs to retailer does not exceed the full capacity of abattoirs. For Equations (8-10)

286 these maintain the flow of product quantity between the farms and abattoirs and between the  
 287 abattoirs and retailers. For equations (11 and 12) they determine the required number of  
 288 labourers at farms and abattoirs. For equations (13 and 14) they limit the non-binary and non-  
 289 negativity restrictions on decision variables.

### 290 3.1 Modelling the uncertainty

291 In this work, a fuzzy multi-objective programming model was developed to incorporate  
 292 parameters of the meat supply chain as transportation and implementation costs, demand and  
 293 capacity levels of related facilities were considered as uncertain parameters. To this aim, the  
 294 multi-objective programming model was transformed to a crisp model using an approach  
 295 proposed by Jiménez et al. (2007). Based on Jiménez's approach, the equivalent crisp model is  
 296 expressed as follows:

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$$\begin{aligned}
 \text{Min } Z_1 = & \sum_{e \in E} \sum_{f \in F} \left( \frac{TC_{ef}^{pes} + 2TC_{ef}^{mos} + TC_{ef}^{opt}}{4} \right) \left\lceil \frac{m_{ef}}{W_l} \right\rceil d_{ef} + \sum_{f \in F} \sum_{g \in G} \left( \frac{TC_{fg}^{pes} + 2TC_{fg}^{mos} + TC_{fg}^{opt}}{4} \right) \left\lceil \frac{m_{fg}}{W_l} \right\rceil d_{fg} \quad (15) \\
 & + \sum_{e \in E} \sum_{f \in F} \left( \frac{C_e^{dpes} + 2C_e^{dmos} + C_e^{dopt}}{4} \right) m_{ef} + \sum_{f \in F} \sum_{g \in G} \left( \frac{C_f^{dpes} + 2C_f^{dmos} + C_f^{dopt}}{4} \right) m_{fg} \\
 & + \sum_{e \in E} \sum_{f \in F} \left( \frac{C_{ef}^{tpes} + 2C_{ef}^{tmos} + C_{ef}^{topt}}{4} \right) m_{ef} + \sum_{f \in F} \sum_{g \in G} \left( \frac{C_{fg}^{tpes} + 2C_{fg}^{tmos} + C_{fg}^{topt}}{4} \right) m_{fg} \\
 & + \sum_{e \in E} \sum_{f \in F} \left( \frac{C_{ef}^{l-pes} + 2C_{ef}^{l-mos} + C_{ef}^{l-opt}}{4} \right) \left\lceil \frac{m_{ef}}{W_l} \right\rceil + \sum_{f \in F} \sum_{g \in G} \left( \frac{C_{fg}^{l-pes} + 2C_{fg}^{l-mos} + C_{fg}^{l-opt}}{4} \right) \left\lceil \frac{m_{fg}}{W_l} \right\rceil \\
 & - \sum_{e \in E} \left( \frac{L_e^{pes} + 2L_e^{mos} + L_e^{opt}}{4} \right) x_e N_e - \sum_{f \in F} \left( \frac{L_f^{pes} + 2L_f^{mos} + L_f^{opt}}{4} \right) x_f N_f
 \end{aligned}$$

$$\text{Min } Z_2 = \sum_{e \in E} CO_{2e} u_e + \sum_{f \in F} CO_{2f} v_f + \sum_{e \in E} \sum_{f \in F} CO_{2ef} \left\lceil \frac{m_{ef}}{W_l} \right\rceil d_{ef} + \sum_{f \in F} \sum_{g \in G} CO_{2fg} \left\lceil \frac{m_{fg}}{W_l} \right\rceil d_{fg} \quad (16)$$

$$Max Z_3 = \frac{\sum_{f \in F} \left( \frac{\sum_{e \in E} m_{ef}}{D_f^{pes} + 2D_f^{mos} + D_f^{opt}} \right) + \sum_{g \in G} \left( \frac{\sum_{f \in F} m_{fg}}{D_g^{pes} + 2D_g^{mos} + D_g^{opt}} \right)}{2} \quad (17)$$

$$Min Z_4 = \sum_{e \in E} \sum_{f \in F} \frac{d_{ef}}{V_e} m_{ef} + \sum_{f \in F} \sum_{g \in G} \frac{d_{fg}}{V_f} m_{fg} \quad (18)$$

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299 Subject to:

$$\sum_{e \in E} m_{ef} \leq \left[ \frac{\alpha}{2} \cdot \frac{C_{e1} + C_{e2}}{2} + \left( 1 - \frac{\alpha}{2} \right) \frac{C_{e3} + C_{e4}}{2} \right] u_e, \quad \forall f \in F \quad (19)$$

$$\sum_{f \in F} m_{ef} \leq \left[ \frac{\alpha}{2} \cdot \frac{C_{f1} + C_{f2}}{2} + \left( 1 - \frac{\alpha}{2} \right) \frac{C_{f3} + C_{f4}}{2} \right] v_f, \quad \forall g \in G \quad (20)$$

$$\sum_{e \in E} m_{ef} \geq \left[ \frac{\alpha}{2} \cdot \frac{D_{f1} + D_{f2}}{2} + \left( 1 - \frac{\alpha}{2} \right) \frac{D_{f3} + D_{f4}}{2} \right], \quad \forall f \in F \quad (21)$$

$$\sum_{f \in F} m_{fg} \geq \left[ \frac{\alpha}{2} \cdot \frac{D_{g1} + D_{g2}}{2} + \left( 1 - \frac{\alpha}{2} \right) \frac{D_{g3} + D_{g4}}{2} \right], \quad \forall g \in G \quad (22)$$

$$\left[ \frac{\alpha}{2} \cdot \frac{D_{f1} + D_{f2}}{2} + \left( 1 - \frac{\alpha}{2} \right) \frac{D_{f3} + D_{f4}}{2} \right] \geq \sum_{g \in G} m_{fg}, \quad \forall f \in F \quad (23)$$

$$\sum_{f \in F} m_{ef} \leq x_e R_e \quad \forall e \in E \quad (24)$$

$$\sum_{g \in G} m_{fg} \leq x_f R_f \quad \forall f \in F \quad (25)$$

$$m_{ef}, m_{fg} \geq 0 \quad \forall e, f \quad (26)$$

$$u_e, v_f, \alpha \in \{1, 0\}, \quad \forall e, f \quad (27)$$

300

301 According to Jiménez's approach, it is supposed that the fuzzy constraints in the model should  
 302 be satisfied with a confidence value which is denoted as  $\alpha$  and it is normally determined by  
 303 decision makers.

#### 304 4. Optimization strategy

305 The developed FMOPM was proposed to be optimized using the following steps:

306 **Step 1** : Determine a maximum bound and a minimum bound (*Max*, *Min*) for each objective  
 307 function as follows:

308 For the Max bound solution:

$$Max Z_1(Max_1) = \sum_{e \in E} \sum_{f \in F} TC_{ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} TC_{fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg} \quad (28)$$

$$+ \sum_{e \in E} \sum_{f \in F} C_e^d m_{ef} + \sum_{f \in F} \sum_{g \in G} C_f^d m_{fg} + \sum_{e \in E} \sum_{f \in F} C_{ef}^t m_{ef} + \sum_{f \in F} \sum_{g \in G} C_{fg}^t m_{fg}$$

$$+ \sum_{e \in E} \sum_{f \in F} C_{ef}^{m/l} \left[ \frac{m_{ef}}{W_l} \right] + \sum_{f \in F} \sum_{g \in G} C_{fg}^{m/l} \left[ \frac{m_{fg}}{W_l} \right] - \sum_{e \in E} L_e x_e N_e - \sum_{f \in F} L_f x_f N_f$$

$$Max Z_2(Max_2) = \sum_{e \in E} CO_{2e} u_e + \sum_{f \in F} CO_{2f} v_f \quad (29)$$

$$+ \sum_{e \in E} \sum_{f \in F} CO_{2ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} CO_{2fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg}$$

$$Max Z_3(Max_3) = \frac{\sum_{f \in F} \left( \frac{\sum_{e \in E} m_{ef}}{D_f} \right) + \sum_{g \in G} \left( \frac{\sum_{f \in F} m_{fg}}{D_g} \right)}{2} \quad (30)$$

$$Max Z_4(Max_4) = \sum_{e \in E} \sum_{f \in F} \frac{d_{ef}}{V_l} m_{ef} + \sum_{f \in F} \sum_{g \in G} \frac{d_{fg}}{V_l} m_{fg} \quad (31)$$

309 For the Min bound solution:



$$\begin{aligned}
Min Z_1(Min_1) &= \sum_{e \in E} \sum_{f \in F} TC_{ef} \left\lceil \frac{m_{ef}}{W_l} \right\rceil d_{ef} + \sum_{f \in F} \sum_{g \in G} TC_{fg} \left\lceil \frac{m_{fg}}{W_l} \right\rceil d_{fg} \\
&+ \sum_{e \in E} \sum_{f \in F} C_e^d m_{ef} + \sum_{f \in F} \sum_{g \in G} C_f^d m_{fg} + \sum_{e \in E} \sum_{f \in F} C_{ef}^t m_{ef} + \sum_{f \in F} \sum_{g \in G} C_{fg}^t m_{fg} \\
&+ \sum_{e \in E} \sum_{f \in F} C_{ef}^{m/l} \left\lceil \frac{m_{ef}}{W_l} \right\rceil + \sum_{f \in F} \sum_{g \in G} C_{fg}^{m/l} \left\lceil \frac{m_{fg}}{W_l} \right\rceil - \sum_{e \in E} L_e x_e N_e - \sum_{f \in F} L_f x_f N_f
\end{aligned} \tag{32}$$

$$\begin{aligned}
Min Z_2(Min_2) &= \sum_{e \in E} CO_{2e} u_e + \sum_{f \in F} CO_{2f} v_f \\
&+ \sum_{e \in E} \sum_{f \in F} CO_{2ef} \left\lceil \frac{m_{ef}}{W_l} \right\rceil d_{ef} + \sum_{f \in F} \sum_{g \in G} CO_{2fg} \left\lceil \frac{m_{fg}}{W_l} \right\rceil d_{fg}
\end{aligned} \tag{33}$$

$$\begin{aligned}
Min Z_3(Min_3) &= \frac{\sum_{f \in F} \left( \frac{\sum_{e \in E} m_{ef}}{D_f} \right) + \sum_{g \in G} \left( \frac{\sum_{f \in F} m_{fg}}{D_g} \right)}{2}
\end{aligned} \tag{34}$$

$$Min Z_4(Min_4) = \sum_{e \in E} \sum_{f \in F} \frac{d_{ef}}{V_l} m_{ef} + \sum_{f \in F} \sum_{g \in G} \frac{d_{fg}}{V_l} m_{fg} \tag{35}$$

310 **Step 2** : Each objective function corresponds to an equivalent linear membership function,  
311 which can be obtained by implementing Eq. (36-39). Further illustration about these  
312 membership functions is depicted in Fig. 2.

$$\mu_1(Z_1(x)) = \begin{cases} 1 & \text{if } Z_1(x) \leq Max_1 \\ \frac{Min_1 - Z_1(x)}{Min_1 - Max_1} & \text{if } Min_1 \leq Z_1(x) \leq Max_1 \\ 0 & \text{if } Z_1(x) \geq Min_1 \end{cases} \tag{36}$$

$$\mu_2(Z_2(x)) = \begin{cases} 1 & \text{if } Z_2(x) \leq Max_2 \\ \frac{Min_2 - Z_2(x)}{Min_2 - Max_2} & \text{if } Min_2 \leq Z_2(x) \leq Max_2 \\ 0 & \text{if } Z_2(x) \geq Min_2 \end{cases} \tag{37}$$

$$\mu_3(Z_3(x)) = \begin{cases} 1 & \text{if } Z_2(x) \leq Max_2 \\ \frac{Min_2 - Z_2(x)}{Min_2 - Max_2} & \text{if } Min_2 \leq Z_2(x) \leq Max_2 \\ 0 & \text{if } Z_2(x) \geq Min_2 \end{cases} \quad (38)$$

$$\mu_4(Z_4(x)) = \begin{cases} 1 & \text{if } Z_4(x) \leq Max_4 \\ \frac{Min_4 - Z_4(x)}{Min_4 - Max_4} & \text{if } Min_4 \leq Z_4(x) \leq Max_4 \\ 0 & \text{if } Z_4(x) \geq Min_4 \end{cases} \quad (39)$$

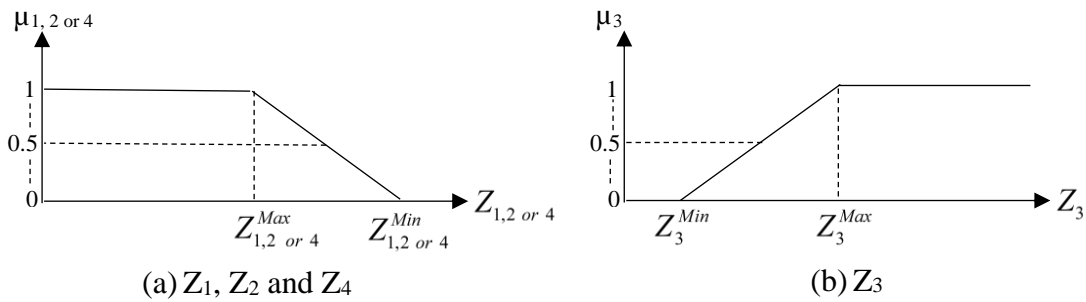
313 where Eq. (35-37) indicates the satisfaction degree of the three objective functions respectively.

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318

319 Fig. 2. Membership functions related to the four objectives (a)  $Z_1, Z_2$  and  $Z_4$ , (b)  $Z_3$ .

320 **Step 3** : Solve the crisp FMOPM obtained from section 3.1 by transforming it to a mono-

321 objective model using the proposed solution methods described in section 4.1.

322 **Step 4** : Use the Max-Min method (described in section 4.2) to select the best Pareto

323 solution.

#### 324 4.1 Solution methods

##### 325 4.1.1 LP-metrics

326 In the LP-metrics method, each objective function needs to be optimized individually. This  
 327 aims at obtaining the ideal objective values ( $Z_1^*, Z_2^*, Z_3^*$  and  $Z_4^*$ ). The FMOPM is optimized as a  
 328 single objective model using the following formula (Al-e-hashem et al., 2011):

329

$$\text{Min } Z = \left[ w_1 \frac{Z_1 - Z_1^*}{Z_1^*} + w_2 \frac{Z_2 - Z_2^*}{Z_2^*} + w_3 \frac{Z_3 - Z_3^*}{Z_3^*} + w_4 \frac{Z_4 - Z_4^*}{Z_4^*} \right] \quad (40)$$

330

331 Subject to Eq. (19-27).

332

#### 333 4.1.2 $\varepsilon$ -constraint

334 In the  $\varepsilon$ -constraint method, the FMOPM turns into a single-objective model by keeping the  
 335 most important function as an objective function, and considering other functions as the  $\varepsilon$ -  
 336 based constraints (Ehrgott, 2005). Thus, the equivalent solution formula ( $Z$ ) is given by:

337

$$\text{Min } Z = \text{Min } Z_1 \quad (41)$$

338 Subject to:

339

$$Z_2 \leq \varepsilon_1 \quad (42)$$

$$[Z_2]^{\min} \leq \varepsilon_1 \leq [Z_2]^{\max} \quad (43)$$

$$Z_3 \geq \varepsilon_2 \quad (44)$$

$$[Z_3]^{\min} \leq \varepsilon_2 \leq [Z_3]^{\max} \quad (45)$$

$$Z_4 \leq \varepsilon_4 \quad (46)$$

$$[Z_4]^{\min} \leq \varepsilon_3 \leq [Z_4]^{\max} \quad (47)$$

340

341 And Eq. (19-27).

342 In this work, minimization of the total transportation and implementation cost is the objective  
343 function as Eq.39 and minimization of CO<sub>2</sub> emissions, maximization of average delivery rate  
344 and minimization of distribution time are shifted to constraints (Eq.40, 42 and 44 respectively).

#### 345 4.1.3 Goal programming

346 The purpose of Goal programming is to find a solution that minimizes undesirable deviations  
347 between the objective functions and their corresponding goals (Pasandideh et al., 2015).  
348 Equations 36-39 show the used solution functions for this problem.

$$Min Z \quad (48)$$

$$\frac{\zeta^1}{G^1} \leq Z \quad (49)$$

$$\frac{v^2}{G^2} \leq Z \quad (50)$$

$$\frac{v^3}{G^3} \leq Z \quad (51)$$

$$\frac{v^4}{G^4} \leq Z \quad (52)$$

349 The equivalent objective functions are expressed as follows.

$$\text{Min } Z_1 = \sum_{e \in E} \sum_{f \in F} TC_{ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} TC_{fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg} \quad (53)$$

$$+ \sum_{e \in E} \sum_{f \in F} C_e^d m_{ef} + \sum_{f \in F} \sum_{g \in G} C_f^d m_{fg} + \sum_{e \in E} \sum_{f \in F} C_{ef}^t m_{ef} + \sum_{f \in F} \sum_{g \in G} C_{fg}^t m_{fg}$$

$$+ \sum_{e \in E} \sum_{f \in F} C_{ef}^{m/l} \left[ \frac{m_{ef}}{W_l} \right] + \sum_{f \in F} \sum_{g \in G} C_{fg}^{m/l} \left[ \frac{m_{fg}}{W_l} \right] - \sum_{e \in E} L_e x_e N_e - \sum_{f \in F} L_f x_f N_f + \zeta^1 - \nu^1 = G^1$$

$$\text{Min } Z_2 = \sum_{e \in E} CO_{2e} u_e + \sum_{f \in F} CO_{2f} v_f \quad (54)$$

$$+ \sum_{e \in E} \sum_{f \in F} CO_{2ef} \left[ \frac{m_{ef}}{W_l} \right] d_{ef} + \sum_{f \in F} \sum_{g \in G} CO_{2fg} \left[ \frac{m_{fg}}{W_l} \right] d_{fg} + \zeta^2 - \nu^2 = G^2$$

$$\text{Max } Z_3 = \frac{\sum_{f \in F} \left( \frac{\sum_{e \in E} m_{ef}}{D_f} \right) + \sum_{g \in G} \left( \frac{\sum_{f \in F} m_{fg}}{D_g} \right)}{2} + \zeta^3 - \nu^3 = G^3 \quad (55)$$

$$\text{Min } Z_4 = \sum_{e \in E} \sum_{f \in F} \frac{d_{ef}}{V_l} m_{ef} + \sum_{f \in F} \sum_{g \in G} \frac{d_{fg}}{V_l} m_{fg} + \zeta^4 - \nu^4 = G^4 \quad (56)$$

350 Where

- $G^1$  goal of the objective 1
- $G^2$  goal of the objective 2
- $G^3$  goal of the objective 3
- $G^4$  goal of the objective 4
- $\zeta^1$  negative deviation variable of the objective 1
- $\zeta^2$  negative deviation variable of the objective 2
- $\zeta^3$  negative deviation variable of the objective 3
- $\zeta^4$  negative deviation variable of the objective 4
- $\nu^1$  positive deviation variable of the objective 1

$v^2$  positive deviation variable of the objective 2

$v^3$  positive deviation variable of the objective 3

$v^4$  positive deviation variable of the objective 4

351 Subject to the additional non-negativity restriction where:

$$\zeta, v \geq 0, \tag{57}$$

352 And Eq. (18-26).

### 353 4.2 The Max-Min

354 In this work, the Max-Min method was used to select the best trade-off solution. Accordingly,  
355 the selection formula is expressed as follows:

$$BT = \sum_{i=1}^4 \frac{Z_i}{Z_i^*} \tag{58}$$

356 Fig. 3. shows the procedures for developing and optimizing the fuzzy multi-objective  
357 distribution planner.

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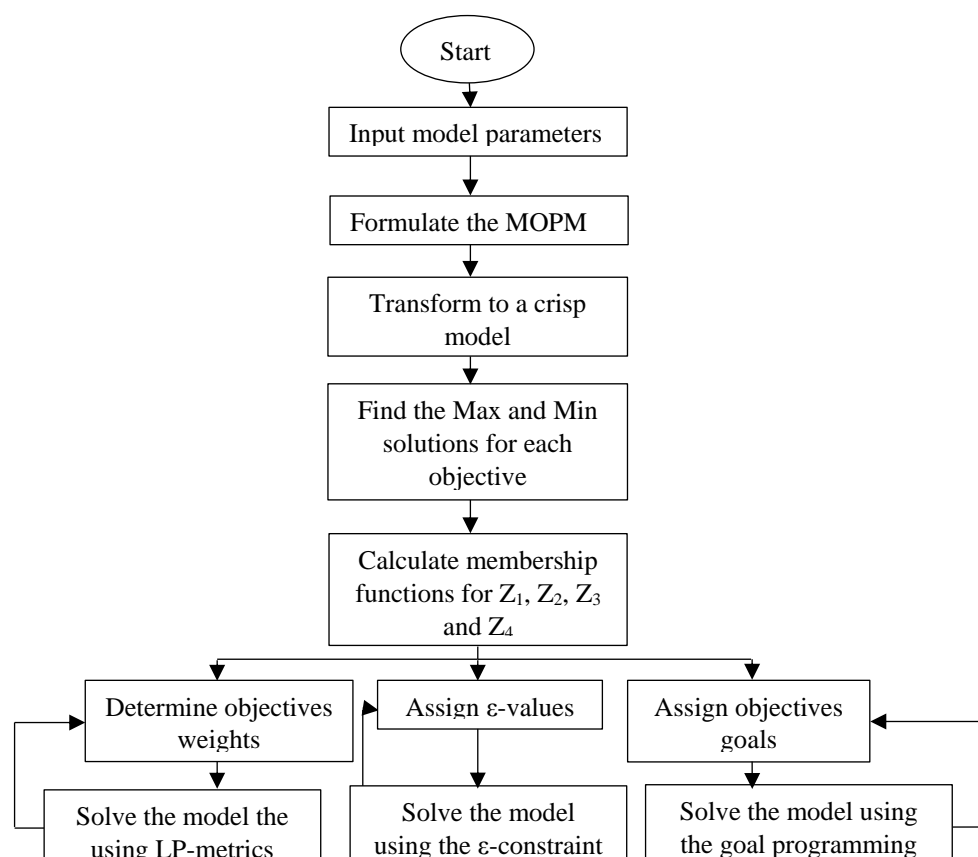
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373 Fig. 3. Procedures for developing and optimizing the FMOPM.

### 374 **5. Implementation and evaluation of the FMOPM**

375 In this section, a case study was used for evaluating the applicability of the developed FMOPM  
376 and the performance of the proposed solution methods. Table 1 shows the relevant parameters  
377 and their values used for the case study. Data, which are related to locations of farms, abattoirs  
378 and retailers, were collected from the Meat Committee in the UK (HMC, 2015) and Google  
379 Map was used to estimate travelling distances in locations between farms, abattoirs and  
380 retailers in the South-West of London. The developed model was coded using the LINGO<sup>11</sup>  
381 optimization software to obtain the solution based on the developed FMOPM.

382 Table 1. The values of parameters.

Parameters	Values	Parameters	values
$TC_{ef}$	(15, 18)	$D_g$	(1400, 1500)
$TC_{fg}$	(15, 18)	$C_e$	(1500, 1800)
$C_{ef}^t$	(0.15, 0.18)	$C_f$	(1700, 2000)
$L_e$	(6.5, 8.5)	$L_f$	(8.5, 10.5)

$C_{fg}^t$	(0.15, 0.18)	$C_i$	(20, 31)
$C_{ef}^{m/l}$	(800, 950)	$d_{ef}$	(43, 210)
$C_f^{m/l}$	(800, 950)	$d_{fg}$	(110, 174)
$C_e^d$	(3.5, 4)	$CO_{2ef}$	(271, 294)
$C_f^d$	(3.5, 4)	$CO_{2fg}$	(271, 294)
$D_f$	(2200, 3000)	$V_L$	(90-110)
$R_e$	(50, 65)	$R_f$	(50, 65)
$CO_{2f}$	(220000, 250000)	$CO_{2e}$	(82000, 85000)
$N_e$	(9, 12)	$N_f$	(9, 12)

383

#### 384 5.1 Computational results

385 First, the Max and Min bounds for the four objectives needed to be determined, to this end Eq.  
 386 (28-35) were applied. Table 2 shows the obtained results related to  $Z_1$ ,  $Z_2$ ,  $Z_3$  and  $Z_4$ . For  
 387 instance,  $Z_1$  {Max, Min} = {195,400, 43,540}. These values were used to obtain the  
 388 membership functions for each objective.

389

390 Table 2. Max and Min values in responding to objective  $Z_1$ ,  $Z_2$ ,  $Z_3$  and  $Z_4$ , respectively

Objective functions	Max	Min
$Z_1$	195400	43540
$Z_2$	2572500.11	739782.55
$Z_3$	0.98	0.76
$Z_4$	245	54.5

391



392 To minimize the total transportation and implementation cost, CO<sub>2</sub> emissions and distribution  
393 time and maximize the average delivery rate, the three methods previously described were  
394 implemented as follows:

395 1. LP-metrics: each objective function was optimized independently under the predefined  
396 constraints. The results are reported in Table 3. For instance, it shows optimizing the  
397 first objective ( $Z_1$ ) individually, the values of the objective functions are obtained as  $Z_1$   
398 = 43540,  $Z_2 = 769600.22$ ,  $Z_3 = 0.77$  and  $Z_4 = 56$ . The possible ideal values for the  
399 objective functions are boldfaced in the table:  $Z_1 = 43540$ ,  $Z_2 = 739782.55$ ,  $Z_3 = 0.98$   
400 and  $Z_4 = 54.5$ . Then, the Pareto solutions of the FMOPM were obtained based on the  
401 weights of the objective functions (See Table 4). Table 5 shows the varying  
402 computation result in response to one of ten different weights for each of the four  
403 objectives.

404 2.  $\epsilon$ -constraint: as the maximum value and minimum value for each objective can be  
405 obtained by Eq. 27-35, the range between the two values was segmented into ten  
406 segments, the grid points ( $\epsilon$ -points) in between were assigned as  $\epsilon$  values (See Table 6)  
407 in Eq. 42, 44 and 46. Then, Pareto solutions were obtained by Eq. 41. The total  
408 transportation and implementation cost is the objective function which can be  
409 minimized while the CO<sub>2</sub> emissions, the average delivery rate and the distribution time  
410 are considered as constraints. Table 7 shows the computation results of the FMOPM  
411 for ten  $\epsilon$ -iterations.

412 3. Goal Programming: each objective can be given a goal value to be approached by  
413 minimizing the undesired deviation towards to the goal value to be achieved. To this  
414 aim, each objective was solved individually and its value is given as a target for the  
415 approaching function. The values of objective functions are presented in Table 8.

416 It can be seen that the three methods were applied, respectively with ten  $\alpha$  levels (0.1, 0.2,  
 417 0.3, 0.4, 0.5, 0.6, 0.7, 0.8, 0.9 and 1). By setting these ten levels to the  $\alpha$ , with steps 0.1 and  
 418 implementing it to the model, ten Pareto solutions were obtained. Therefore, the model  
 419 should be frequently solved for each  $\alpha$  level.

420 Table 3. Values of  $Z_1$ ,  $Z_2$ ,  $Z_3$  and  $Z_4$  obtained by optimizing them individually.

Objective functions	Min $Z_1$	Min $Z_2$	Max $Z_3$	Min $Z_4$
$Z_1$	<b>43540</b>	44670	195380	464000
$Z_2$	769600.22	<b>739782.55</b>	2373200.11	769600.22
$Z_3$	0.77	0.76	<b>0.98</b>	0.76
$Z_4$	56	56	213	<b>54.5</b>

421

422 Table 4. Weights allocation related to the LP-metrics approach.

#	Assigned Weights
	$W_1, W_2, W_3, W_4$
1	0.9,0.025,0.025,0.05
2	0.8,0.1,0.05,0.05
3	0.7,0.1,0.1,0.1
4	0.64,0.12,0.12,0.12
5	0.6,0.13,0.13,0.14
6	0.5,0.25,0.125,0.125
7	0.4,0.2,0.2,0.2
8	0.34,0.22,0.22,0.22
9	0.3,0.23,0.23,0.24
10	0.22,0.26,0.26,0.26

423

424 Table 5. Computational results of  $Z_1$ ,  $Z_2$ ,  $Z_3$  and  $Z_4$  obtained by the LP-metrics

#	Satisfaction level				Objective function solutions				Facilities open		
	$\mu_1(Z_1)$	$\mu_2(Z_2)$	$\mu_3(Z_3)$	$\mu_4(Z_4)$	Min $Z_1$	Min $Z_2$	Max $Z_3$	Min $Z_4$	Farms	Abattoirs	Run time
					(GBP)	(Kg)	(%)	(h)			(s)
1	0.98	0.95	0.01	0.95	43540	741612	0.766	54.5	(3) Warwick (5) Leicester	(3) Birmingham (4) Balham	2
2	0.85	0.83	0.11	0.82	43540	741612	0.766	54.5	(3) Warwick	(3) Birmingham	2

									(5) Leicester	(4) Balham	
3	0.68	0.78	0.22	0.70	73271	1121612	0.811	72.4	(2) Warwick (3) Warwick (5) Leicester	(2) West Midland (3) Birmingham (4) Balham	3
4	0.78	0.65	0.32	0.66	85521	1296120	0.855	99.5	(2) Warwick (3) Warwick (5) Leicester	(2) West Midland (3) Birmingham (5) Norfolk	3
5	0.61	0.5	0.43	0.52	99507	1499015	0.888	121.5	(2) Warwick (3) Warwick (5) Leicester	(1) Warrick (3) Birmingham (4) Balham	3
6	0.48	0.47	0.55	0.49	114472	1688015	0.9	167.3	(2) Warwick (3) Warwick (5) Leicester	(2) West Midland (3) Birmingham (4) Balham (5) Norfolk	3
7	0.31	0.35	0.66	0.33	127498	1876227	0.922	192.5	(2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (3) Birmingham (4) Balham (5) Norfolk	4
8	0.28	0.25	0.74	0.28	144388	2066347	0.944	215.7	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4
9	0.2	0.17	0.88	0.14	172680	2256347	0.977	235.8	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4
10	0.09	0.1	0.98	0.11	194231	2406074	0.977	243.1	(1) Yorkshire	(1) Warrick	4

- (2) Warwick (2) West Midland
- (3) Warwick (3) Birmingham
- (4) Yorkshire (4) Balham
- (5) Leicester (5) Norfolk

425

426 Table 6. Assignment of  $\epsilon$ -value related to the  $\epsilon$ -constraint approach

Assigned $\epsilon$ -value			
#	$\epsilon_1$	$\epsilon_2$	$\epsilon_3$
1	743000	0.76	54.5
2	933000	0.79	60.5
3	1123000	0.82	80.5
4	1313000	0.85	110.5
5	1503000	0.8	130.5
6	1693000	0.9	180.5
7	1883000	0.91	210.5
8	2073000	0.93	220.5
9	2263000	0.95	240.5
10	2453000	0.97	245

427

428

429

430

431

432 Table 7. Computational results of  $Z_1, Z_2, Z_3$  and  $Z_4$  obtained by the  $\epsilon$ -constraint

#	Satisfaction level				Objective function solutions				Facilities open		Run time (s)
	$\mu_1(Z_1)$	$\mu_2(Z_2)$	$\mu_3(Z_3)$	$\mu_4(Z_4)$	Min $Z_1$ (GBP)	Min $Z_2$ (Kg)	Max $Z_3$ (%)	Min $Z_4$ (h)	Farms	Abattoirs	
1	0.98	0.95	0.01	0.95	43540	740010	0.766	54.5	(3) Warwick (5) Leicester	(3) Birmingham (4) Balham	2

2	0.85	0.83	0.11	0.84	43540	740010	0.766	56.6	(3) Warwick (5) Leicester	(3) Birmingham (4) Balham	2
3	0.64	0.72	0.25	0.72	74510	930010	0.82	75.5	(2) Warwick (3) Warwick (5) Leicester	(2) West Midland (3) Birmingham (4) Balham	2
4	0.73	0.64	0.36	0.66	88321	1120010	0.855	102.4	(2) Warwick (3) Warwick (5) Leicester	(1) Warrick (3) Birmingham (5) Norfolk	3
5	0.64	0.47	0.45	0.48	98398	1310010	0.888	125.6	(2) Warwick (3) Warwick (5) Leicester	(1) Warrick (3) Birmingham (4) Balham	3
6	0.45	0.44	0.56	0.45	118499	1500010	0.9	171	(2) Warwick (3) Warwick (4) Yorkshire	(2) West Midland (3) Birmingham (4) Balham (5) Norfolk	3
7	0.33	0.36	0.65	0.34	125293	1690010	0.911	201.8	(2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (3) Birmingham (4) Balham (5) Norfolk	3
8	0.26	0.21	0.77	0.20	145591	1880010	0.955	218.8	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	3
9	0.22	0.2	0.88	0.18	168591	2070010	0.966	237.7	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4

10	0.09	0.1	0.98	0.09	194992	2283010	0.97	244.5	(1)Yorkshire (2) Warwick (3) Warwick (4)Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4
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434 Table 8. Computation results of  $Z_1, Z_2, Z_3$  and  $Z_4$  obtained by the goal programming.

#	Satisfaction level				Objective function solutions				Facilities open		Run time (s)
	$\mu_1(Z_1)$	$\mu_2(Z_2)$	$\mu_3(Z_3)$	$\mu_4(Z_4)$	Min $Z_1$ (GBP)	Min $Z_2$ (Kg)	Max $Z_3$ (%)	Min $Z_4$ (h)	Farms	Abattoirs	
1	0.98	0.95	0.01	0.95	43540	741612	0.766	54.5	(3) Warwick (5) Leicester	(3) Birmingham (4) Balham	2
2	0.85	0.83	0.11	0.82	43540	931621	0.766	54.5	(3) Warwick (5) Leicester	(3) Birmingham (4) Balham	2
3	0.66	0.75	0.24	0.70	69340	1200987	0.844	78.5	(2) Warwick (4) Yorkshire (5) Leicester	(2) West Midland (3) Birmingham (4) Balham	3
4	0.76	0.67	0.35	0.64	86550	1388987	0.888	105.1	(2) Warwick (3) Warwick (5) Leicester	(1) Warrick (3) Birmingham (4) Balham	3
5	0.65	0.48	0.46	0.44	97119	1578987	0.9	130.5	(2) Warwick (3) Warwick (5) Leicester	(1) Warrick (3) Birmingham (4) Balham	4
6	0.48	0.48	0.55	0.39	124650	1738985	0.955	179.5	(2) Warwick (3) Warwick (5) Leicester	(2) West Midland (3) Birmingham (4) Balham (5) Norfolk	3

7	0.35	0.36	0.62	0.33	120989	194254	0.911	210.5	(2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (3) Birmingham (4) Balham (5) Norfolk	4
8	0.28	0.23	0.79	0.18	139490	2130911	0.96	220.5	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4
9	0.23	0.21	0.83	0.15	166210	2336122	0.977	237	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4
10	0.13	0.14	0.98	0.08	188764	2421118	0.977	245	(1) Yorkshire (2) Warwick (3) Warwick (4) Yorkshire (5) Leicester	(1) Warrick (2) West Midland (3) Birmingham (4) Balham (5) Norfolk	4

435 As shown in Tables 5, 7 and 8, the results are also associated with numbers and geographical  
436 locations of farms and abattoirs that should be opened. For an example, solution 1 in Table 7  
437 has two opened farms, which are located in Warwick and Leicester, to supply livestock to two  
438 abattoirs located in Birmingham and Balham. This solution leads to a transportation and  
439 implementation cost of 435,40 GBP, CO<sub>2</sub> emissions of 740,010 kg, an average delivery rate of  
440 76.6% and a distribution time of 54.5 h. It can be seen in these tables that increasing the desired  
441 value of Z<sub>3</sub> leads to increasing the undesired values of Z<sub>1</sub>, Z<sub>2</sub> and Z<sub>4</sub>.

442 The Pareto solutions can be categorized into three sections. Section 1 (solutions 1-3) shows a  
443 cost-oriented MSC network when the undesired values of Z<sub>1</sub>, Z<sub>2</sub> and Z<sub>4</sub> are increased modestly

444 i.e., this section designs the MSC network with the lowest total transportation and  
 445 implementation cost, CO<sub>2</sub> emissions and distribution time. In contrast, section 2 (solutions 4-  
 446 6) designs the MSC with compromise solutions. Section 3 which can be called a satisfaction-  
 447 oriented section (solutions 7-10) designs the MSC with the highest average delivery rate. On  
 448 the other hand, this section requires the decision makers to invest more money to achieve higher  
 449 delivery rate.

450 Fig.4 illustrates the objective values (using LP-metrics) corresponding to different  $\alpha$ -level. As  
 451 shown in Fig.4, by increasing the satisfaction level ( $\alpha$ -level) it leads to an increase in the  
 452 undesired value of  $Z_1$ ,  $Z_2$  and  $Z_4$  but an increase in the desired value of  $Z_3$ . In other words,  
 453 values of  $Z_1$ ,  $Z_2$  and  $Z_4$  for the  $\alpha_c$  close to 0.1 are better than levels of  $\alpha$ . However, decision  
 454 makers can vary the satisfaction level ( $\alpha$ -level) based on their preferences to obtain a trade-off  
 455 solution.

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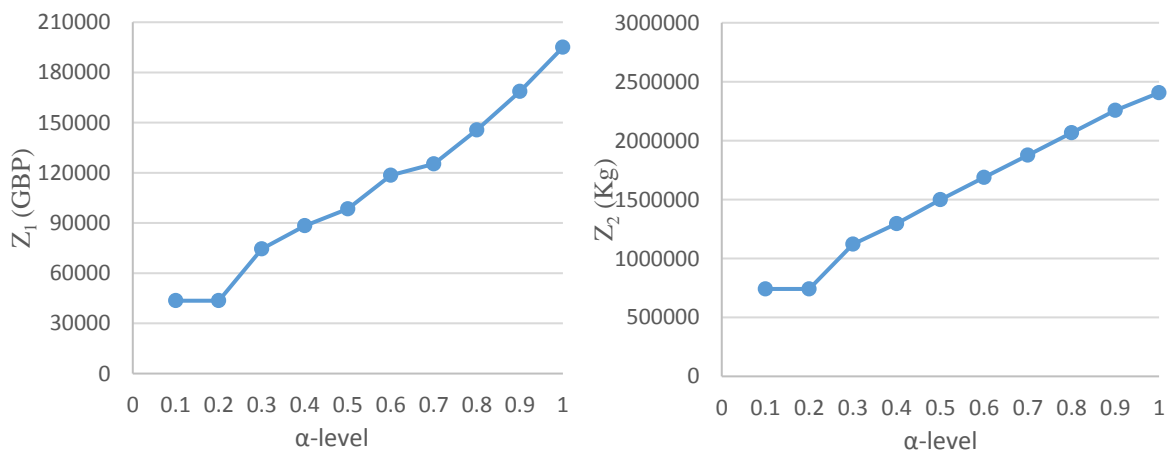
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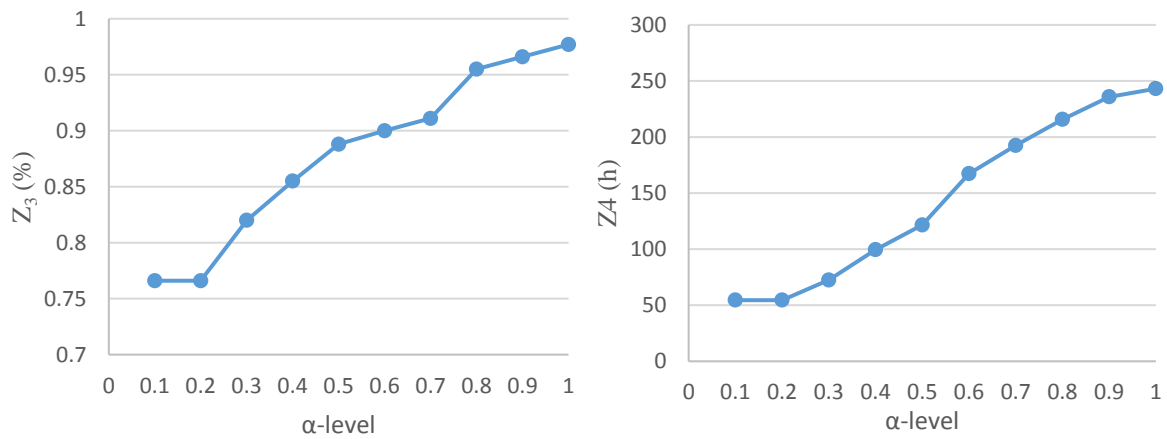
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472 Fig. 4.  $Z_1$ ,  $Z_2$ ,  $Z_3$  and  $Z_4$  values for various  $\alpha$ -level.

473 Fig 5. depicts a comparison of  $Z_1$ ,  $Z_2$ ,  $Z_3$  and  $Z_4$  values obtained by three solution methods. It  
 474 is shown that no solution is ideal since none of the solution methods can optimize the four  
 475 objective functions simultaneously. However, the three methods performed well in revealing  
 476 the alternative Pareto solutions. The direct selection of the best Pareto solution impossible due  
 477 to (i) the values of the four objectives obtained by the three methods are slight different and  
 478 (ii) the performance of the solution methods is varied towards the others.

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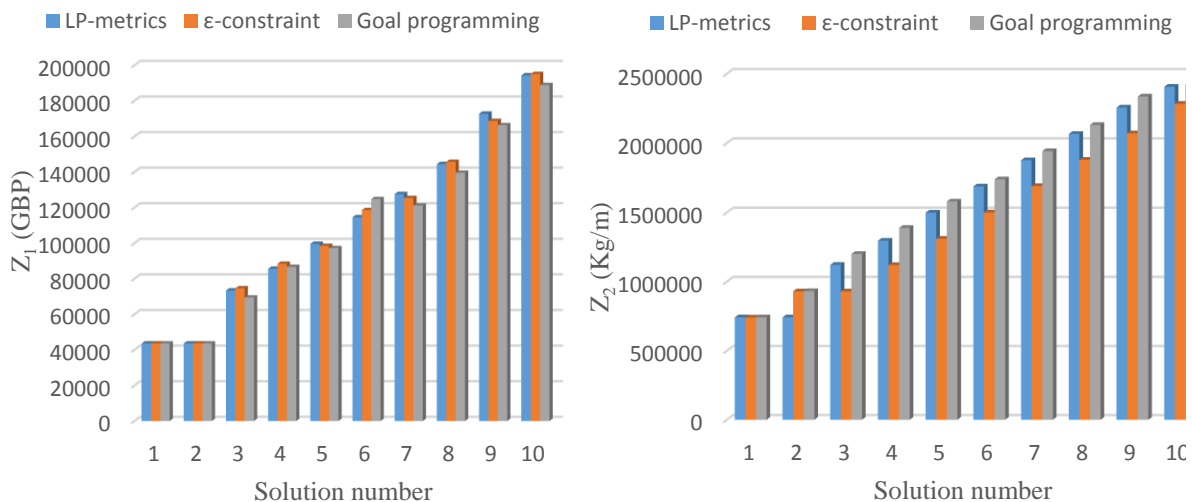
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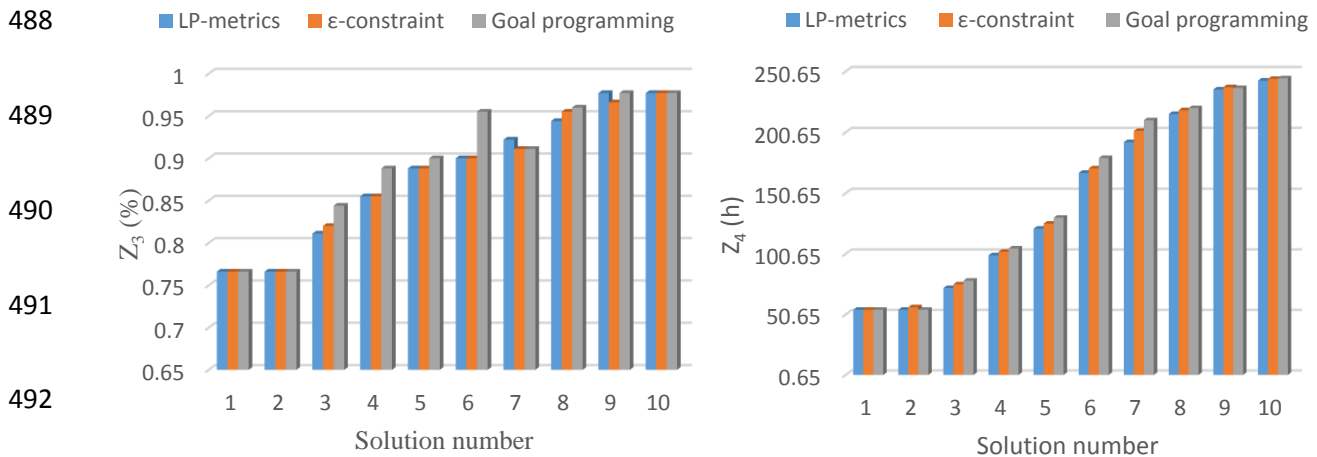
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494 Fig. 5. Comparison of the three methods in objectives values.

495 Hence, the solutions can be evaluated further via the Max-Min method aiming to select the best  
496 Pareto solution that has the minimum distance to the objectives' ideal values. As shown in  
497 Table 7 solution 4 was chosen as the best solution as it has the closest value (3.097) to ideal  
498 objective values. Therefore, rather than the goal programming and LP-metrics, the  $\epsilon$ -constraint  
499 method is more effective for this model. Besides, the run time of the  $\epsilon$ -constraint method for  
500 the ten iterations was slightly faster than the goal programming and LP-metrics methods. Based  
501 on solution 4 shown in Table 7, three farms located in Warwick and Leicester were selected to  
502 supply livestock to three abattoirs located in Warwick, Birmingham and Norfolk. This solution  
503 requires a minimum total transportation and implementation cost of 88,321 GBP. It yields CO<sub>2</sub>  
504 emissions equivalent to 1,120,010 Kg, a delivery rate up to 85.8% and a distribution time of  
505 102.4 h. Fig. 6. illustrates the number of the selected farms and abattoirs and the optimal flow  
506 of product quantity from farms to abattoirs and from abattoirs to retailers. It shows that farm  
507 two supplies 800 livestock to abattoir five and abattoir three supplies 95 packages of meats to  
508 retailer two as in this way it gives an optimal distribution plan. Fig. 7 shows the geographical  
509 locations of these facilities.

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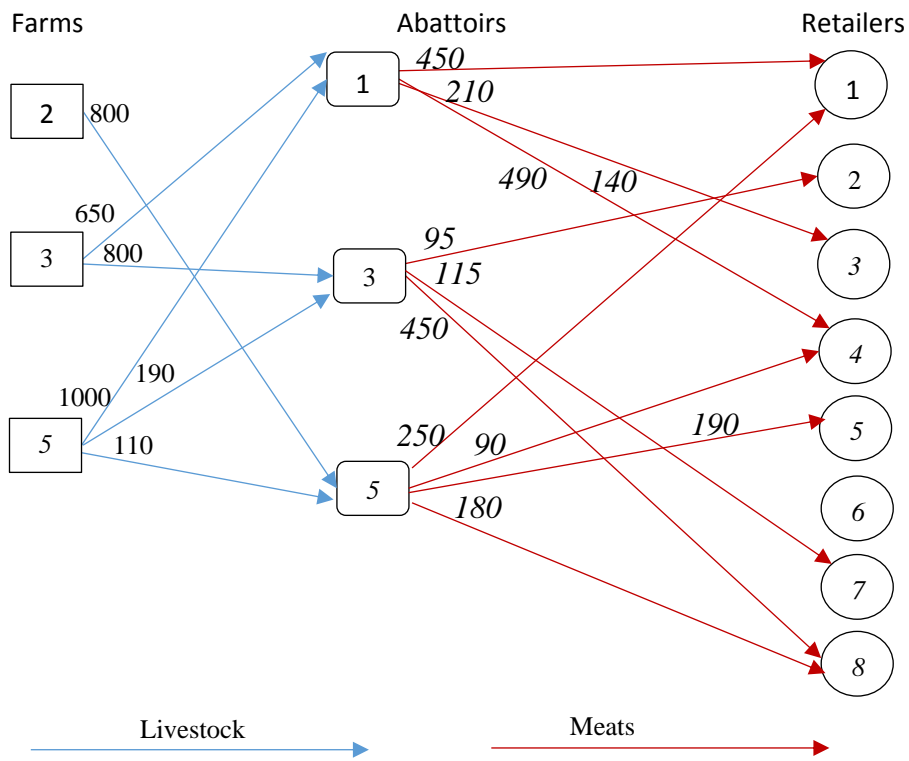
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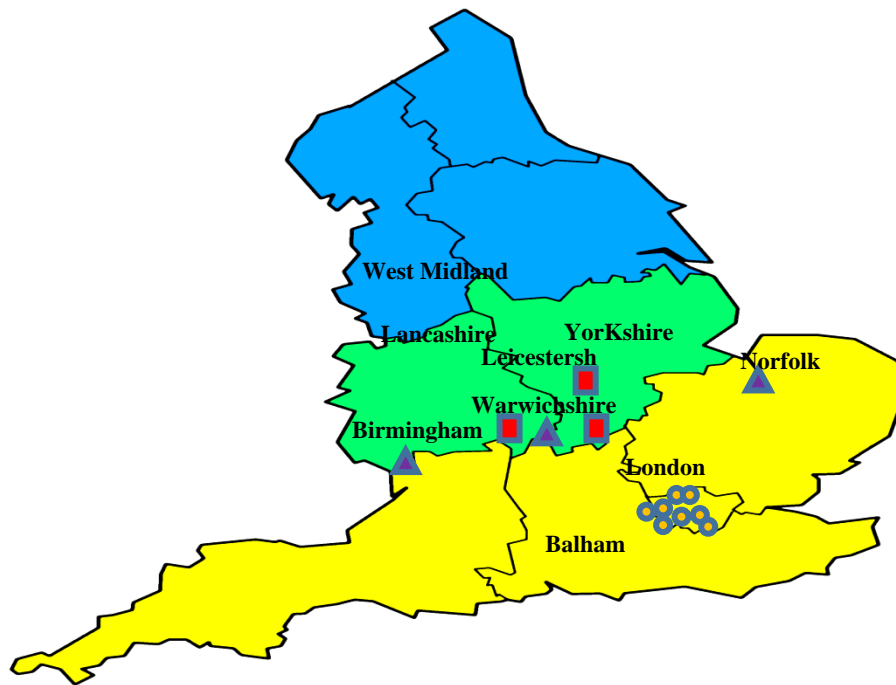
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Fig. 6. The optimal design and distribution plan for the MSC.

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Facilities legend:

Farms

Abattoirs

Retailers

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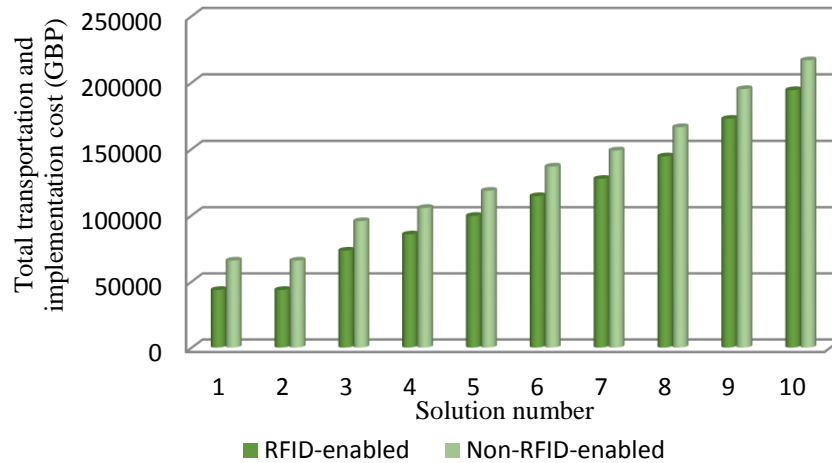
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524 Fig. 7. Geographical locations of the selected facilities for solution 4.

## 525 **5.2 Cost analysis**

526 Fig. 8 shows the comparative result of the total transportation and implementation cost of the  
527 MSC network with or without the RFID implementation based on the eight non-inferior  
528 solutions obtained from the RFID-based MSC model multi-objective model and the non RFID-  
529 based HMSC model. It can be seen in Fig. 8 that it leads to a decrease in the total transportation  
530 and implementation cost of an average 21,314 GBP after a year period of the RFID  
531 implementation into the MSC network, compared to the same MSC network without the RFID  
532 implementation. As shown in Fig. 8, for solution 1, it yields a total transportation and  
533 implementation cost of 65,740 GBP of the non-RFID-based HMSC network compared to a  
534 total transportation and implementation cost of 43,540 GBP of the RFID-based HMSC  
535 network. For solution 5, it yields an average decrease in difference in the total transportation  
536 and implementation cost of 18,998 GBP after the RFID implementation. The result shows that  
537 the RFID implementation for the MSC network leads to a decrease in the transportation and  
538 implementation cost of an average 18%.



539

540 Figure 8. Comparative results of the total transportation and implementation cost between the  
 541 non-RFID-based MSC and the RFID-based MSC.

## 542 6. Conclusions

543 This study investigated a three-echelon meat supply chain by developing a fuzzy multi-  
 544 objective programming model incorporating uncertainties aimed at the optimization of four  
 545 objectives which include minimization of the total transportation and implementation cost, CO<sub>2</sub>  
 546 emission and distribution time of products from farms to abattoirs and from abattoirs to retailers  
 547 and maximization of the average delivery rate. Three different methods were employed to  
 548 obtain Pareto solutions. The total transportation and implementation cost for the non-RFID-  
 549 based MSC was formulated as a mono-objective model aiming to presents a cost-effective  
 550 analysis for the impact of the RFID implementation on a MSC. The developed fuzzy multi-  
 551 objective distribution planner was applied to a case study to examine if it is robust enough to  
 552 present an optimal MSC network design. The research findings concluded that the developed  
 553 fuzzy multi-objective distribution planner can be used to (i) determine the numbers of facilities  
 554 with locations that should be opened in response to the quantity flow of products, (ii) obtain a  
 555 trade-off among the consider conflicting objectives. The result demonstrates that the  $\epsilon$ -  
 556 constraint method outperforms goal programming and LP-metrics. Furthermore, they proved

557 that the RFID implementation on a MSC leads to a decrease in the total transportation and  
558 implementation cost of an average 21,314 GBP after a year period.

559 A number of other avenues are recommended in order to improve the developed **FMOPM**,  
560 such as to solve the multi-objective optimization problem using meta-heuristic algorithms such  
561 as NSGA-II, and MOPSO which may perform better for a large-size problem **in a** reasonable  
562 time. Also, this research may be extended for a multi-product multi-period FSC. Lastly, it  
563 would also be an interesting research direction to formulate the maximization of meat quality  
564 as an objective function.

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### 579 **Appendix**

580 **Table I. Abbreviations**

<b>Abbreviation</b>	<b>Definition</b>
SC	Supply chain
MSC	Meat supply chain

FMOPM	Fuzzy multi-objective programming model
RFID	Radio frequency identification
FSCs	Food supply chains
SCNs	Supply chain networks
FSCND	Food supply chain network design
LP	Linear programming

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